



equinor

Energiomstilling på Norsk Sokkel

Simen Moxnes

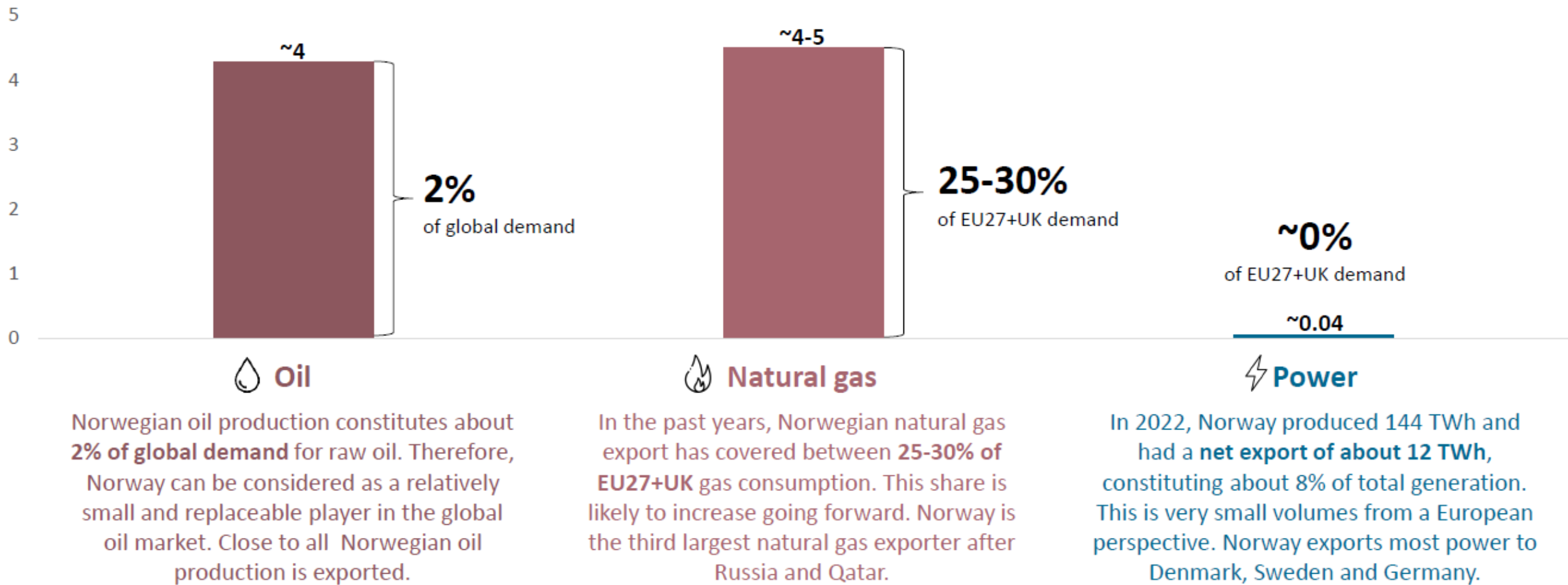
Senior rådgiver Equinor

Marine operasjoner i praksis
Bergen 23.april 2025

Norwegian gas export is crucial for Europe while export of oil and power is replaceable

Norwegian 2022 energy export split by source*

Exajoule

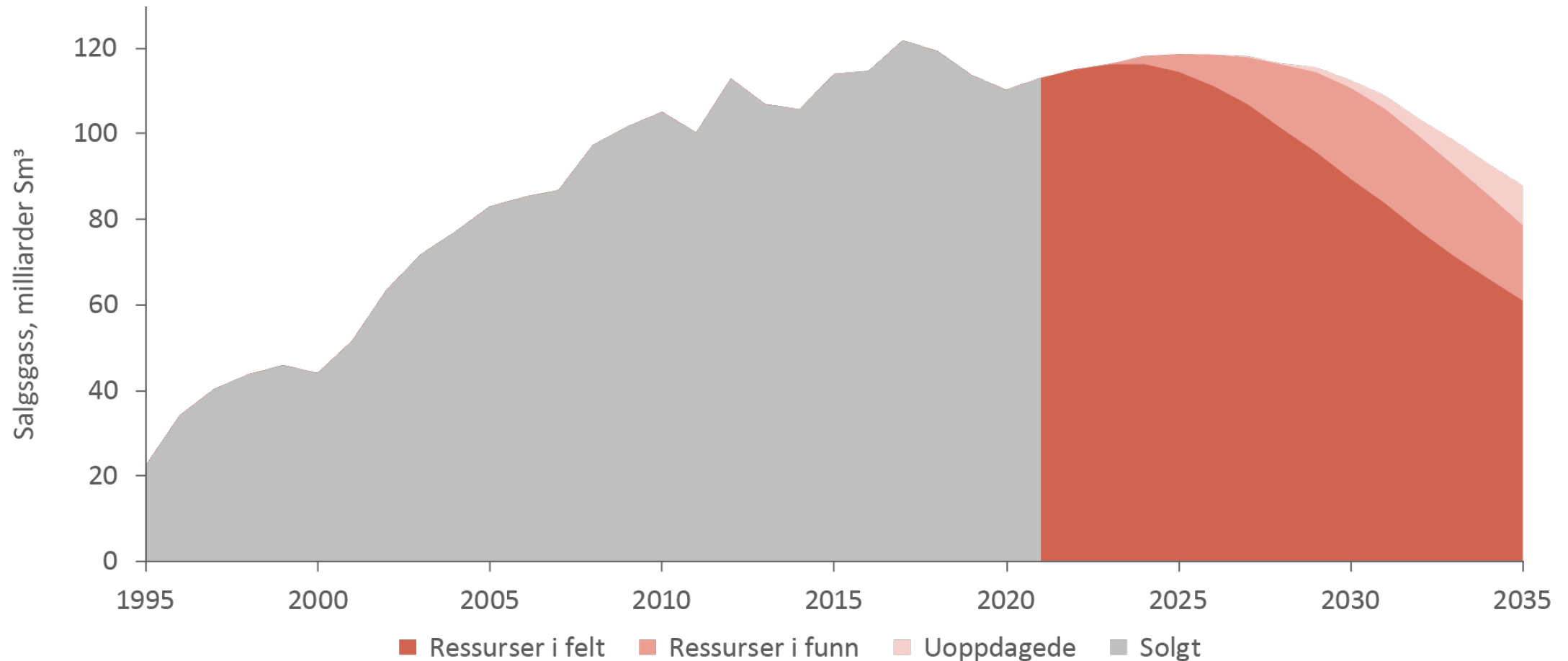


* Power is converted from TWh to EJ using a conversion factor of TWh = 0.0036 EJ.
Source: Rystad Energy research and analysis; Rystad Energy UCube; Norsk Petroleum; Statnett

Pre-read for OG21 Board and Members

Preliminary results, subject to change

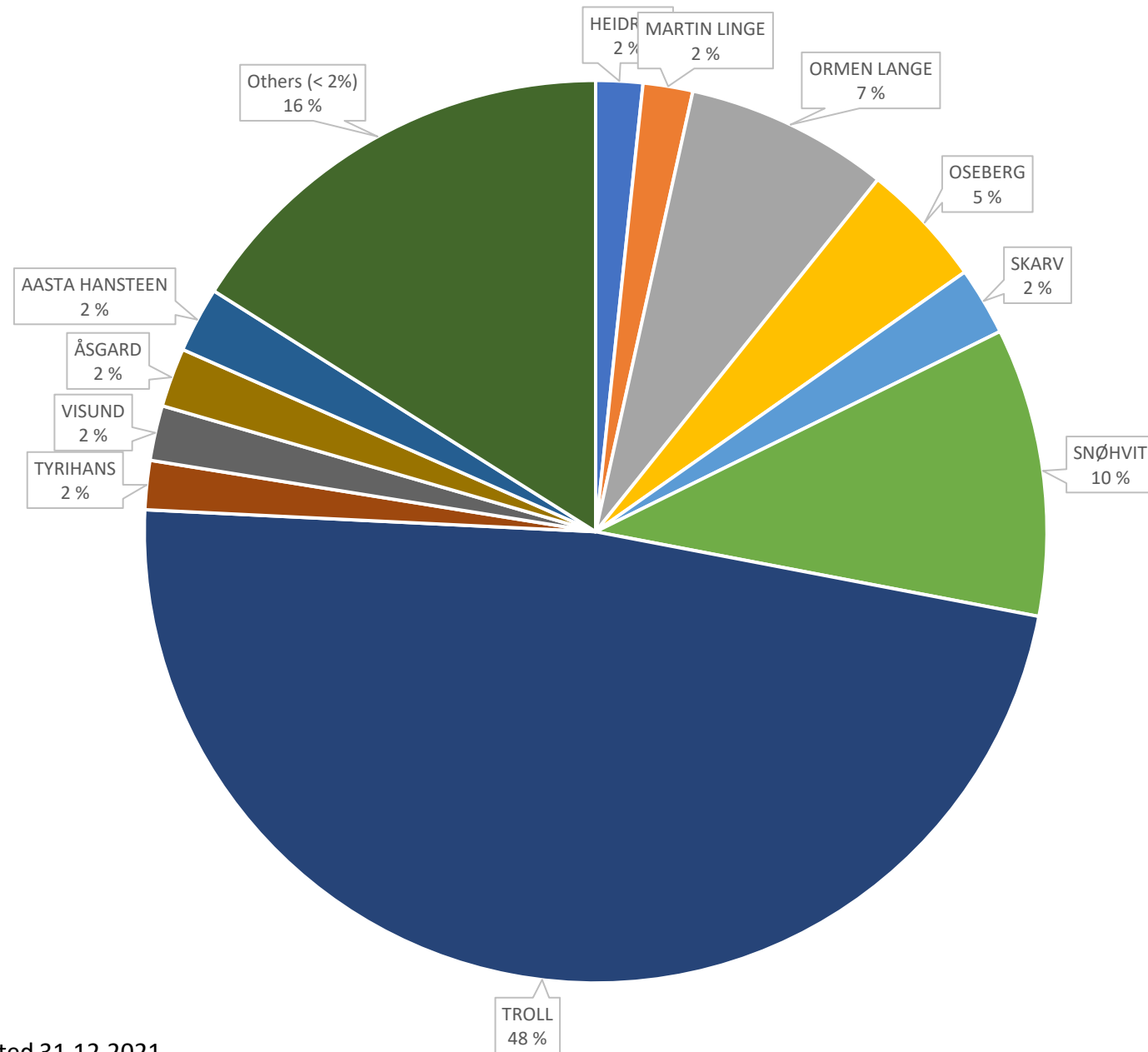
Expected volume of sales gas from Norwegian fields, 1995-2035



Source: Norsk Petroleum

Gjenværende gass NCS

[av totalt 1433 mrd Sm³]





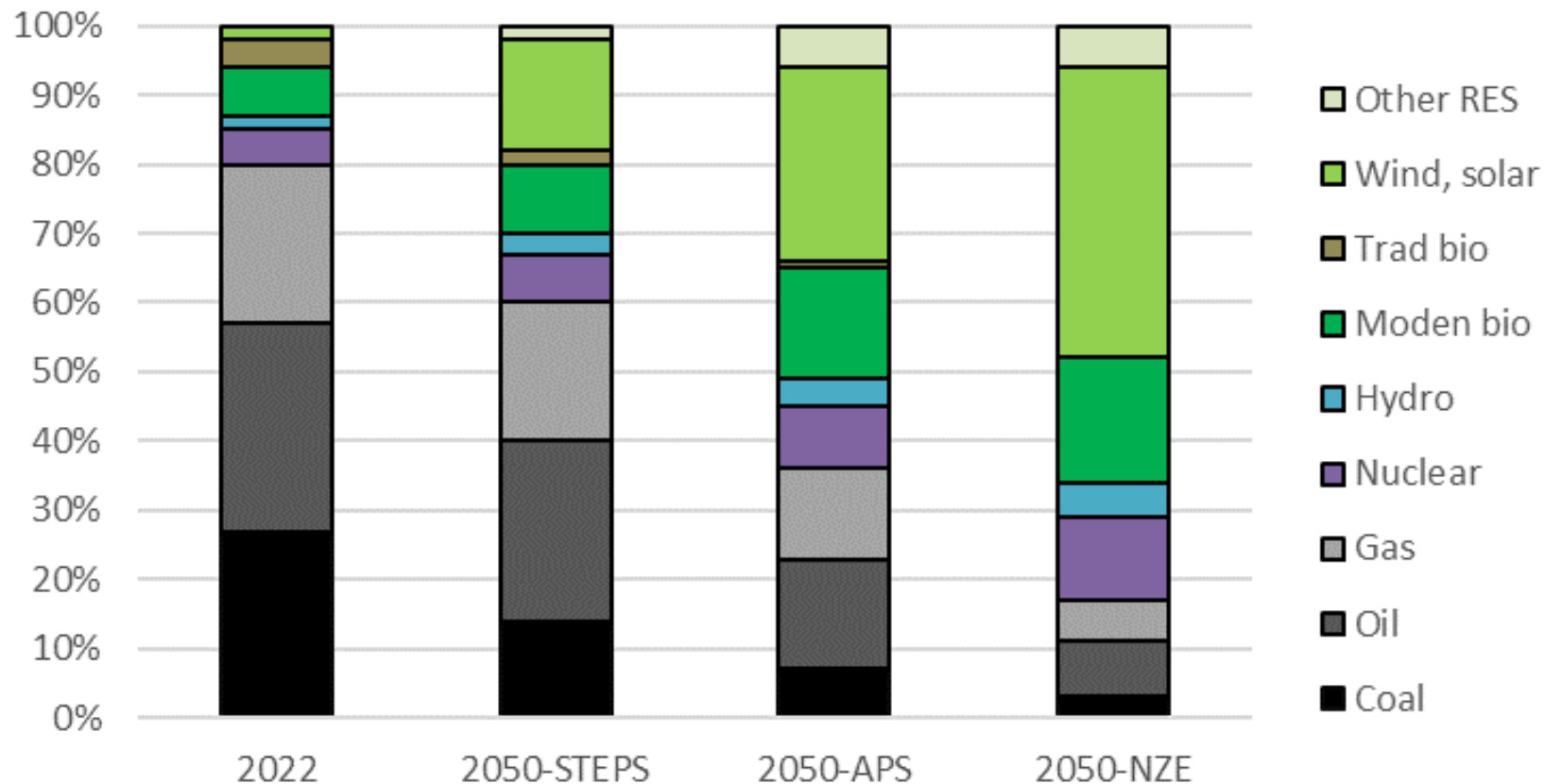
IEA – World Energy Outlook 2023

STEPS: Stated Policies Scenario

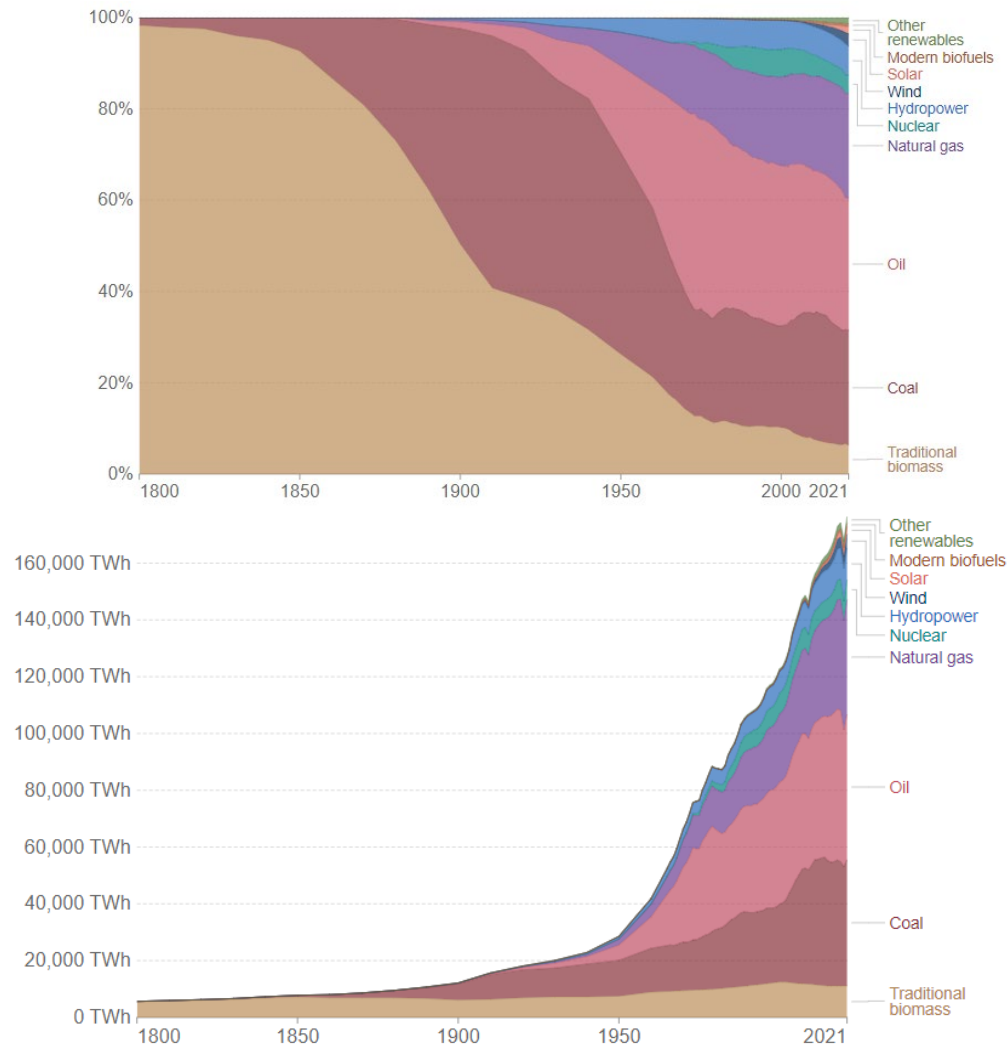
APS: Announced Policies Scenario

NZE: Net Zero Emissions Scenario

Split of global TPES by fuel in IEA's 2023 scenarios



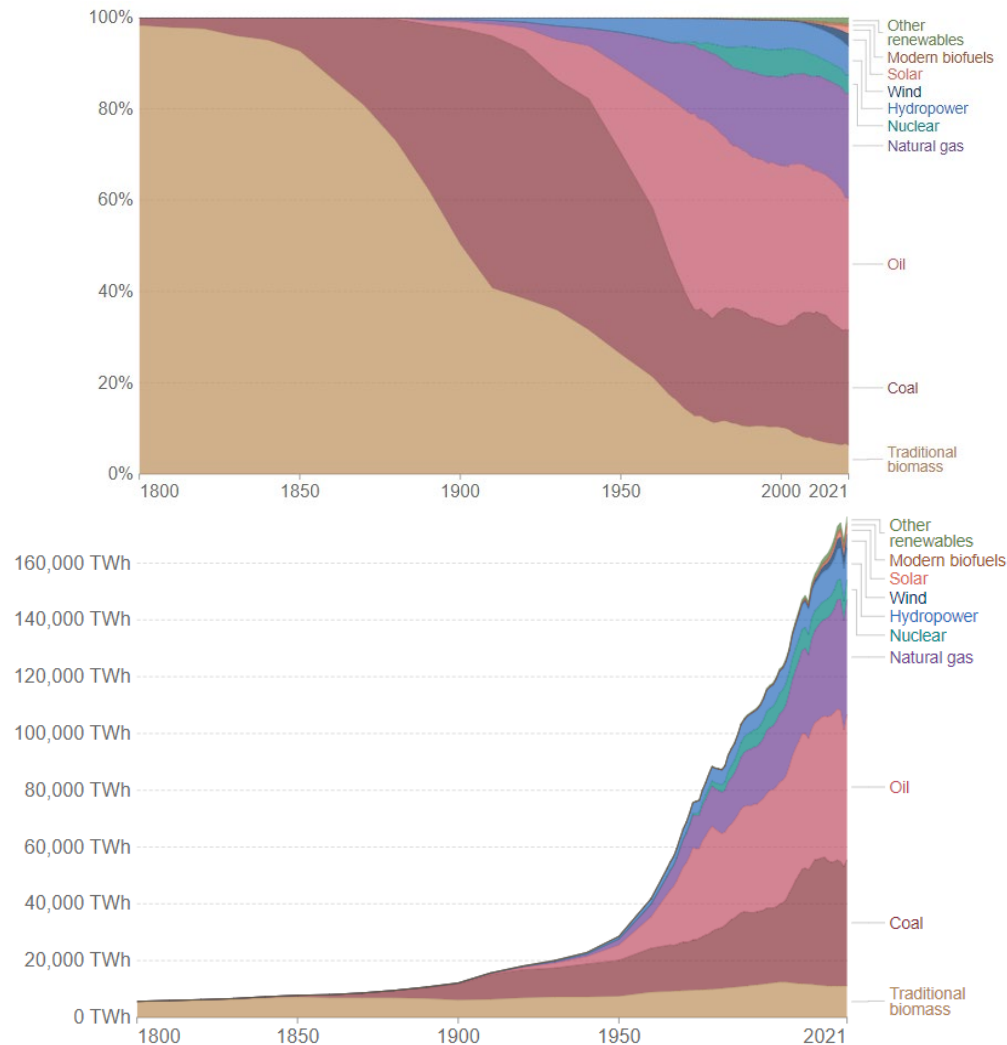
Have we been through a fundamental energy transition in the past?



➤ Shifts in primary energy supply has taken decades in the past

➤ ...but GROWTH in energy demand more than outweigh shift between supply sources

Energy history is about adding – not transforming



➤ Shifts in primary energy supply has taken decades in the past

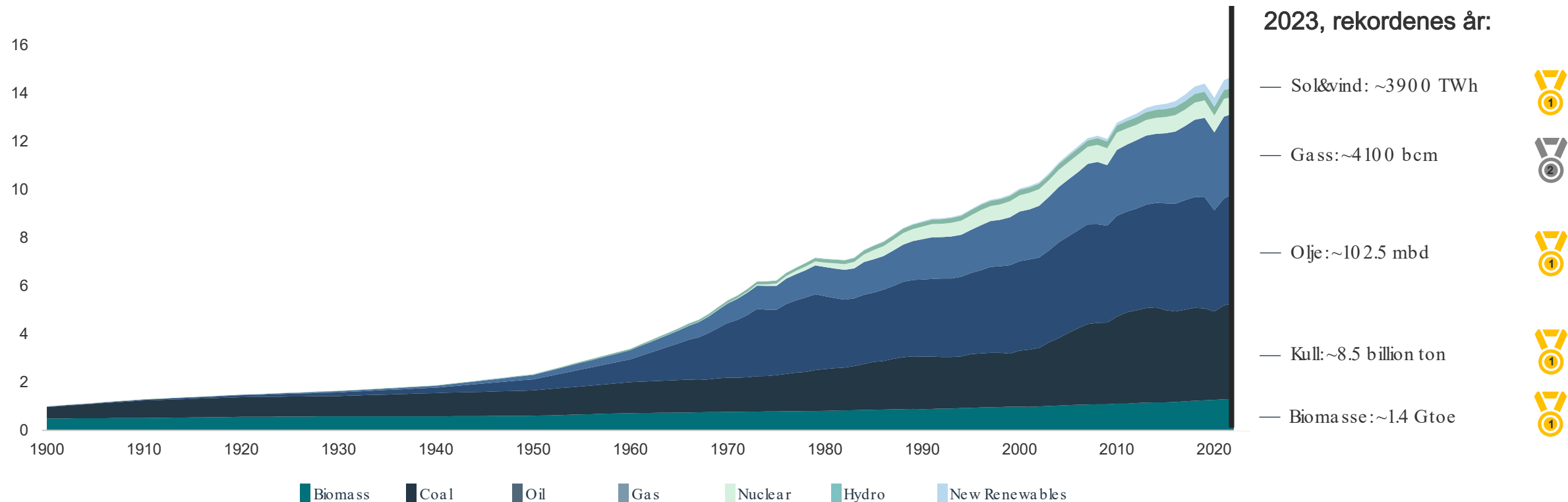
➤ ...but GROWTH in energy demand more than outweigh shift between supply sources

Energihistorien har så langt handlet om vekst mer enn omstilling

Vi bruker idag mer av nesten alle energikilder enn på noe annet tidspunkt i historien

Total primær energibehov

Gtoe

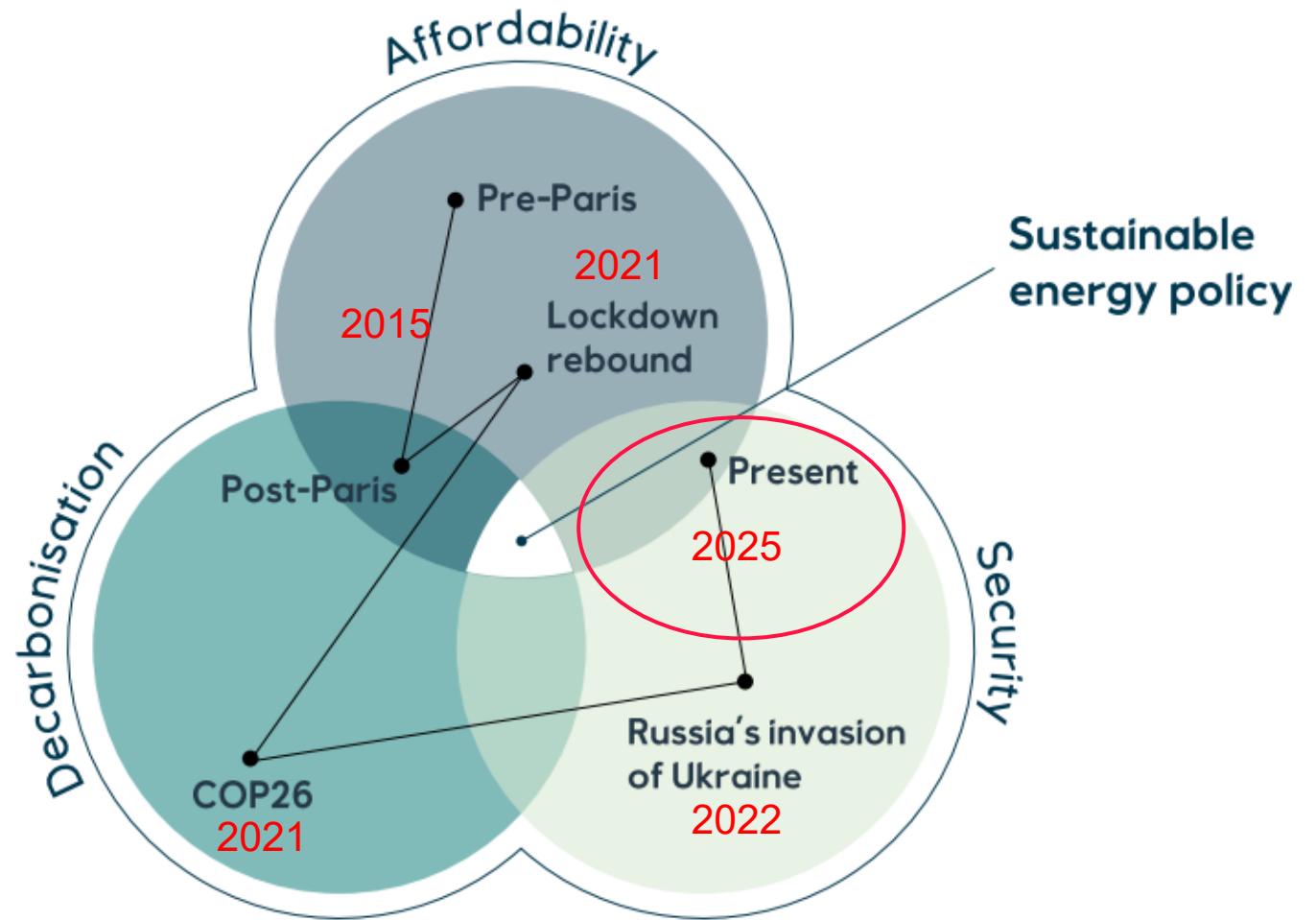


Source: Our World in Data, IEA



The energy trilemma is dynamic and shifting

The global context is changing with an increasing emphasis on security, driving a clear shift from "decarbonisation at any cost" to competitive decarbonisation that contributes to economic and geopolitical security



Source: Energy Perspectives 2022

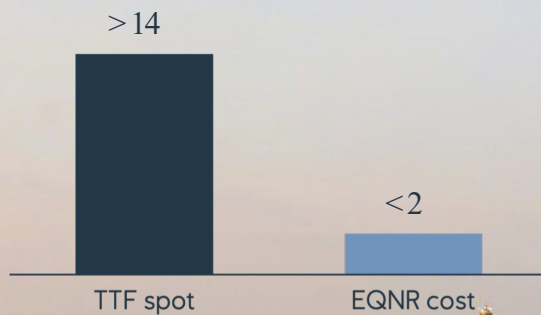


Well positioned for value creation against market backdrop

GROWTH IN ENERGY DEMAND

>10% O&G production growth to 2027
~7 GW¹ renewable energy installed or under development
Largest piped gas exporter to Europe and deepening in US gas market

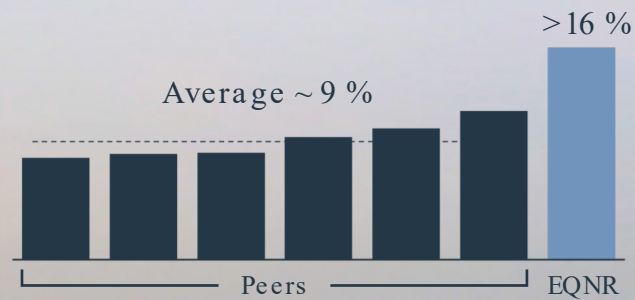
EU piped gas price² vs. cost (USD per MMBtu)



MARKET AND POLITICAL UNCERTAINTY

Robust balance sheet, resilient, low-risk and focused O&G portfolio
Trading and optimisation capabilities
Strong RoACE >15% to 2030

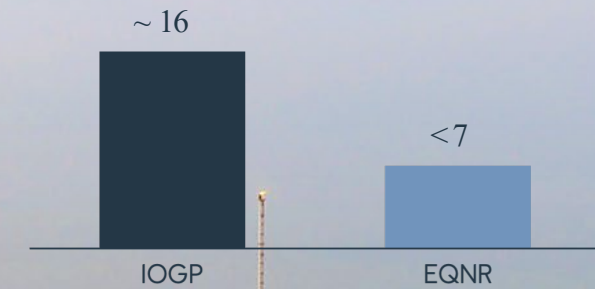
10-year average RoACE³



UNEVEN PACE IN ENERGY TRANSITION

Value driven growth in transition, retiring 50% gross capex ambition⁴
>60 mtpa CO₂ storage licences awarded
Carbon efficient O&G production

Upstream CO₂ intensity⁵ (kg CO₂ per boe)



1. Includes Equinor ownership share in Ørsted and Seatec, see appendix
2. Average TTF price January 2025 (source: ICIS Heren)

3. See appendix for definition. Peers = TotalEnergies, Shell, bp, Chevron, Exxon Mobil and ConocoPhillips (2014-3Q24)

4. >50% share of gross capex to renewables and low carbon solutions by 2030
5. IOGP Environmental performance indicators – 2023 data



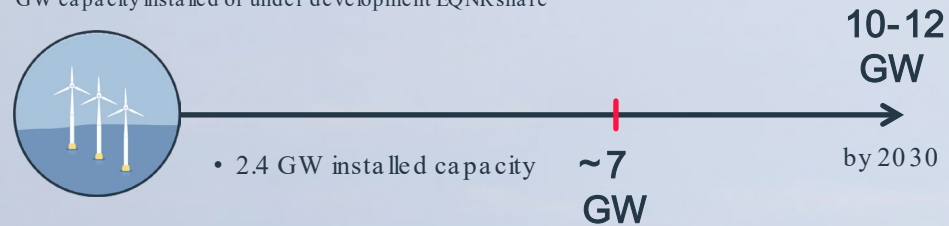
ENERGY TRANSITION

Building resilient businesses for the future

VALUE DRIVEN & BALANCED APPROACH

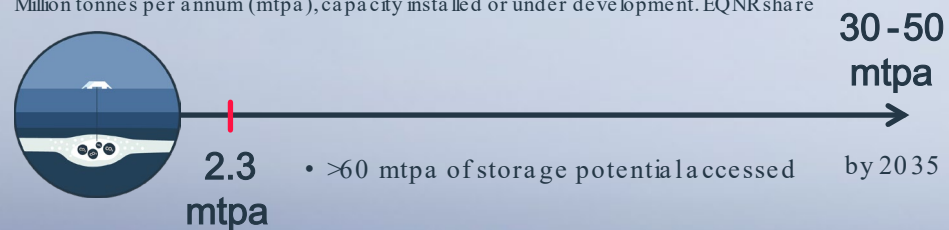
Renewable power generation

GW capacity installed or under development EQNR share¹



CO₂ transport and storage

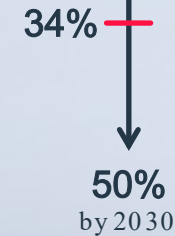
Million tonnes per annum (mtpa), capacity installed or under development. EQNR share



Emission reduction

Reduction net scope 1 & 2
GHG emissions²
EQNR operated 100% basis

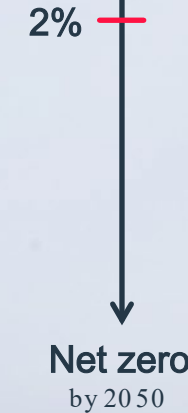
- Energy efficiency
- Electrification
- Infrastructure consolidation



Net zero progress

Net carbon intensity
reduction

- Baseline year 2019
- 15-20% by 2030
- 30-40% by 2035

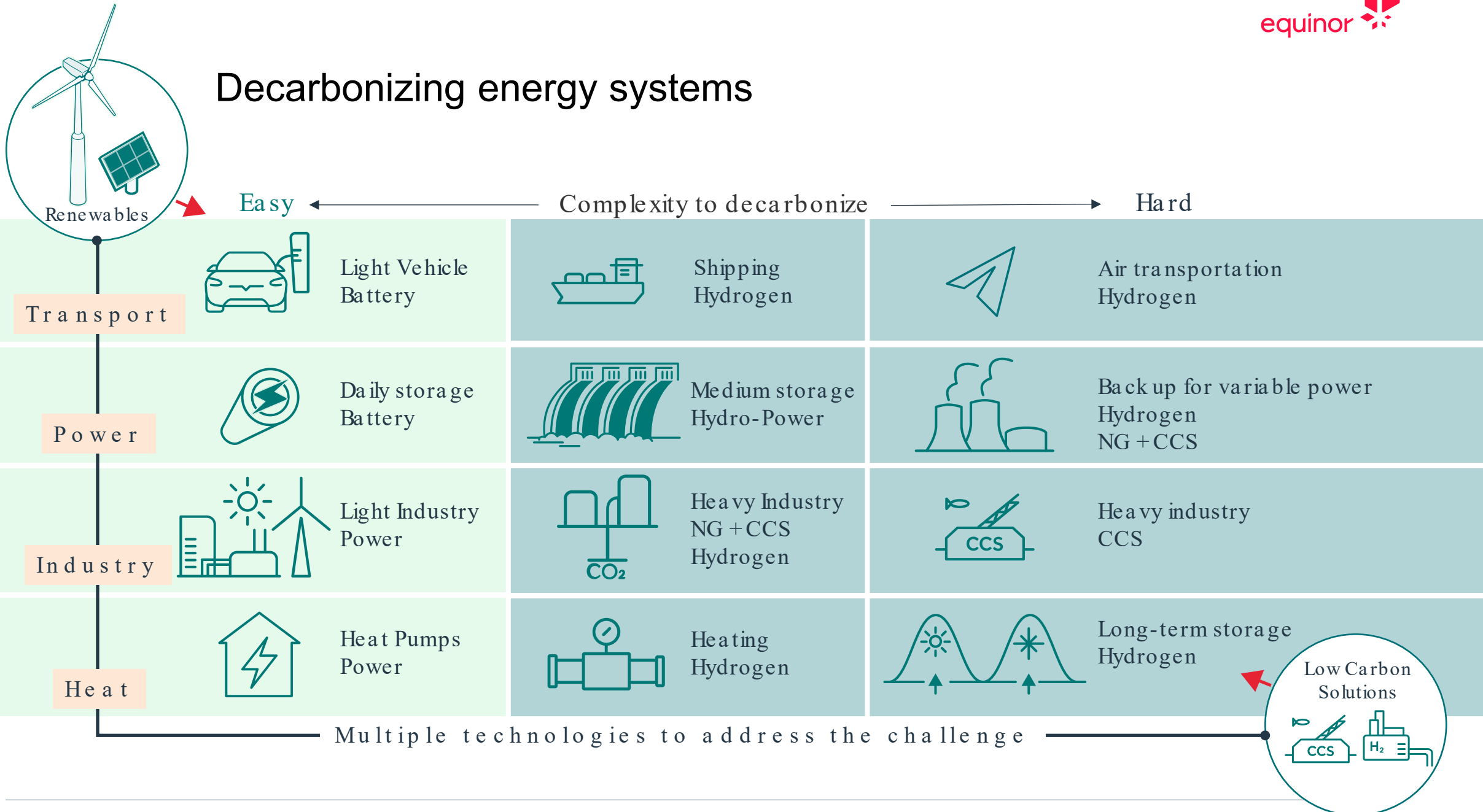


See equinor.com for more details around energy transition plan (to be published 1Q25)

1. Includes Equinor ownership share in Ørsted and Scatec, see appendix

2. Ambition to reduce emissions from our own operations by net 50% by 2030. 90% of this ambition will be realised by absolute reductions

Decarbonizing energy systems



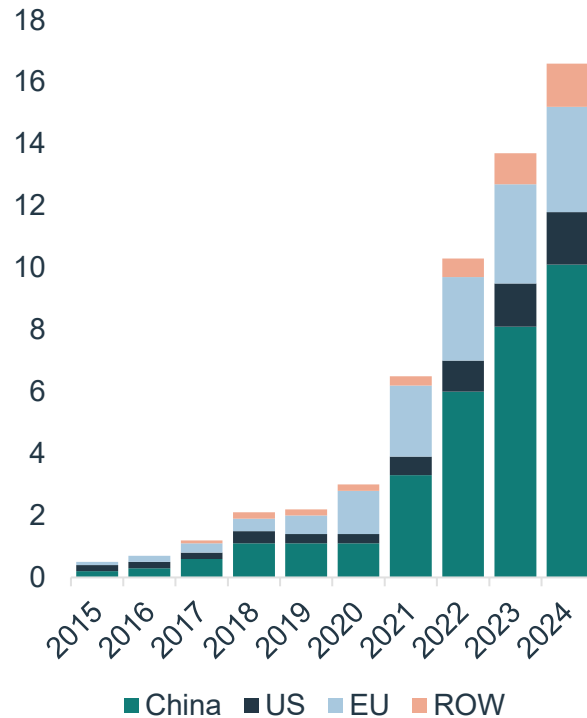
Shift in the light vehicle sector

Close to half of global oil demand is within the road transport sector and at risk of electrification

Sales

EV Sales

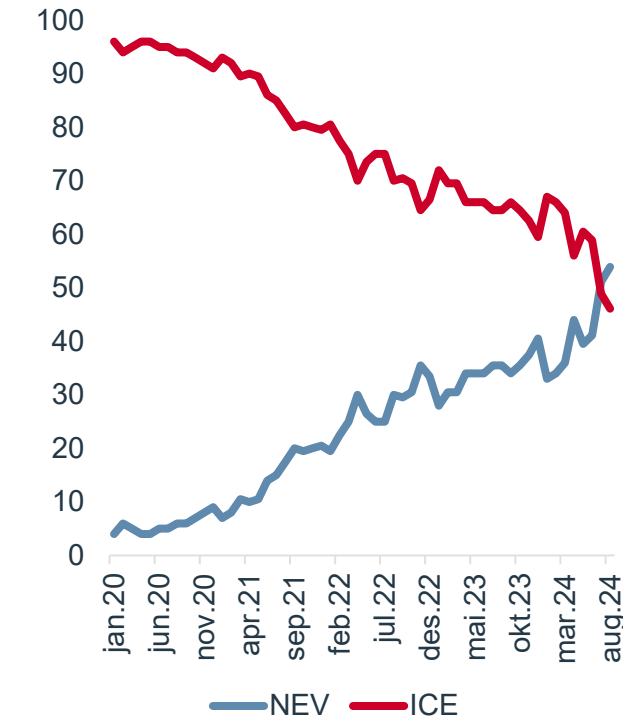
Million vehicles



Chinese market share

Share of EV sales in China

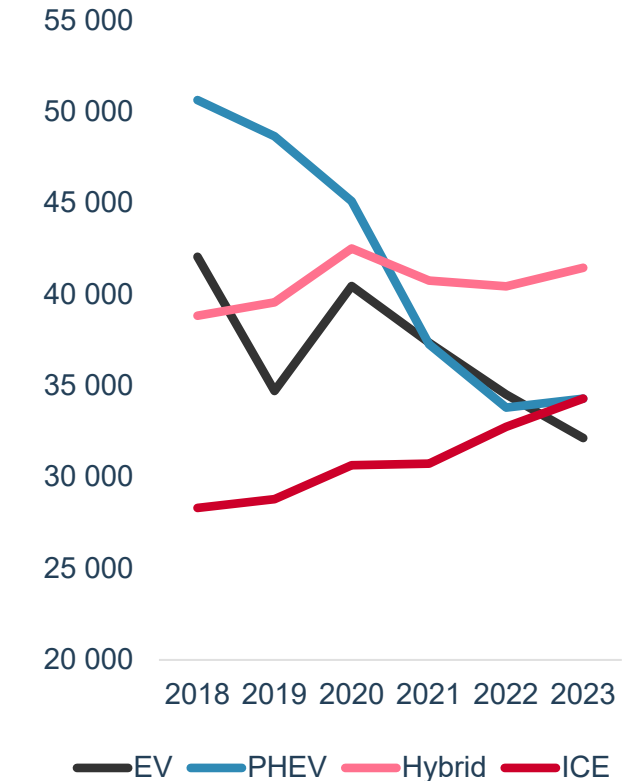
%



Prices

Chinese average vehicle price

\$



Did you know?

Doggerbank v Johan Sverdrup

Utilised energy for transport

36 %

Energy content

12 %

Doggerbank v Hydropower Norway

Yearly

12 %



Doggerbank

Installed capacity	3.6 GW
Yearly energy production	17 TWh/y
Lifetime of 30 years	510 TWh

Capacity factor 0.54



3x

Utilized for transport

Wind-to-wheel	75 % efficiency
Well-to-wheel	25 % efficiency



Johan Sverdrup

Reserves	2700 mboe
Energy content in oil	4285 TWh

1 mboe = 1.587 TWh

NORSK SOKKELS FREMTID

Norsk sokkels veimot en bred energiprovins

Stabil **energiproduksjon**
med **50 %** lavere **utslipp**

SoDir høy scenario



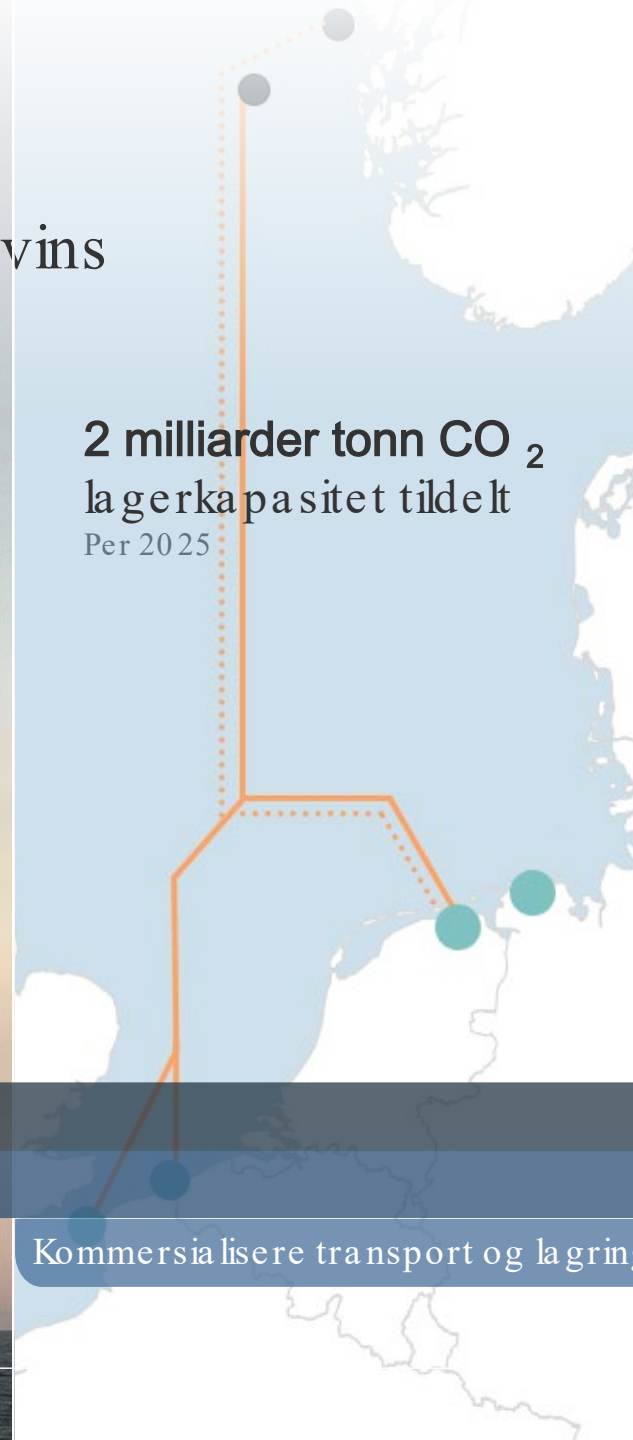
30 GW myndighetenes
ambisjoner

Offshore vind ambisjon for 2040



2 milliarder tonn CO₂
lagerkapasitet tildelt

Per 2025



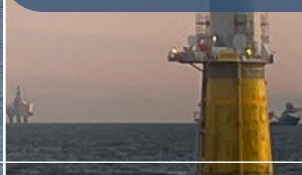
16 milliarder € i differanse
kontra kter

Tyske lisensrunder



Opprettholde verdiskapingen fra olje og gass

Industrialisere havvind



Kommersialisere transport og lagring av CO₂

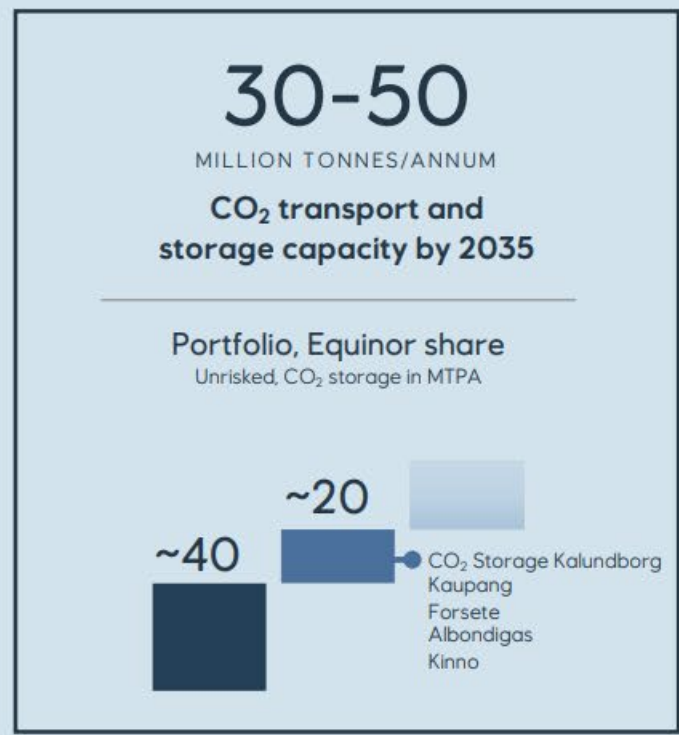
Oppskalere hydrogenproduksjon

Netto null
innen 2050

CARBON CAPTURE AND STORAGE

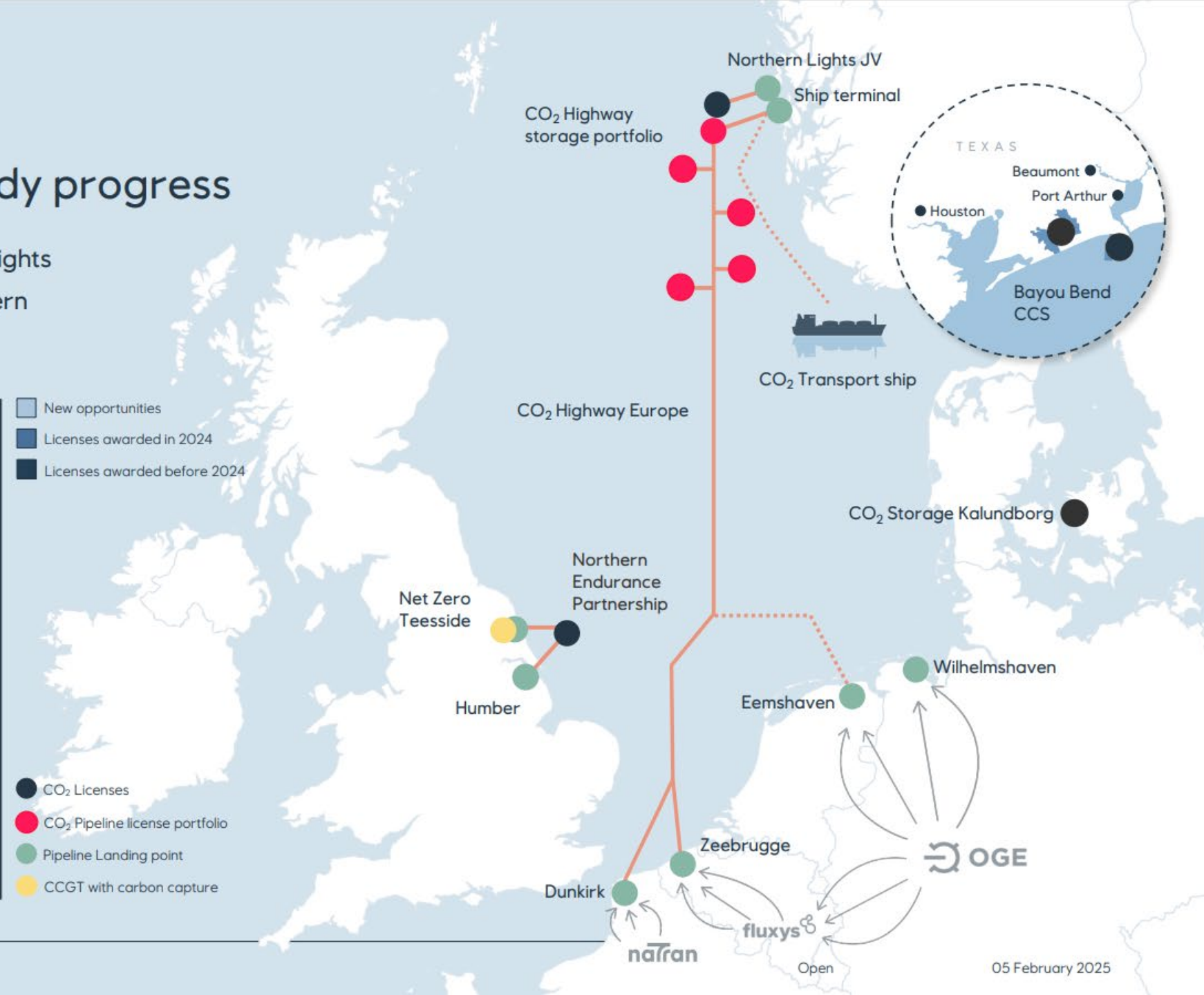
Firm ambition and steady progress

- 0.5 MTPA installed through Northern Lights
- 1.8 MTPA under development in Northern Endurance Partnership



- New opportunities
- Licenses awarded in 2024
- Licenses awarded before 2024

- CO₂ Licenses
- CO₂ Pipeline license portfolio
- Pipeline Landing point
- CCGT with carbon capture



Northern Lights

World's first third-party CO₂ storage

1.5 MTPA

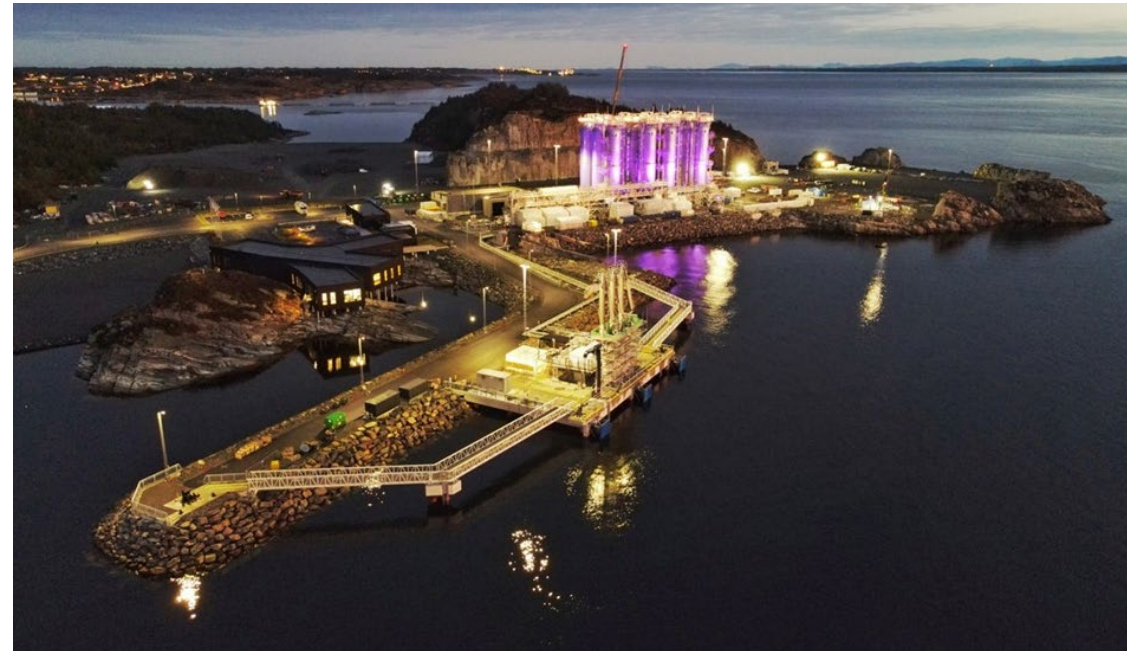
CO₂ volumes phase 1

100% share

5 MTPA

CO₂ volumes including phase 2

100% share



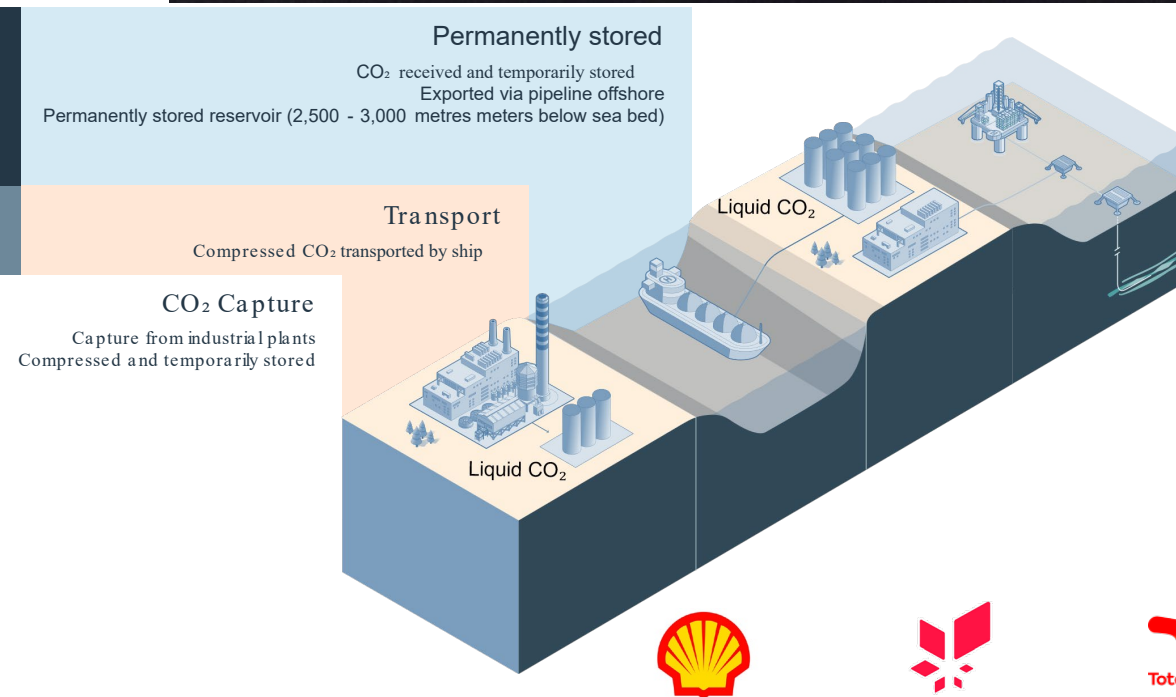
2024

Phase 1 – ready to receive CO₂

~2028

Potential start-up, phase 2

- Large scale CO₂ transportation and storage on NCS
- Funding from Norwegian government – part of Longship project
- Joint venture with Equinor, TotalEnergies and Shell
- Developing a new industry from scratch
- Proven technology - new value chains
- Commercial CO₂ transport and storage contracts with Yara, Ørsted and Stockholm Exergi
- EU funding available to support development of CCS industry



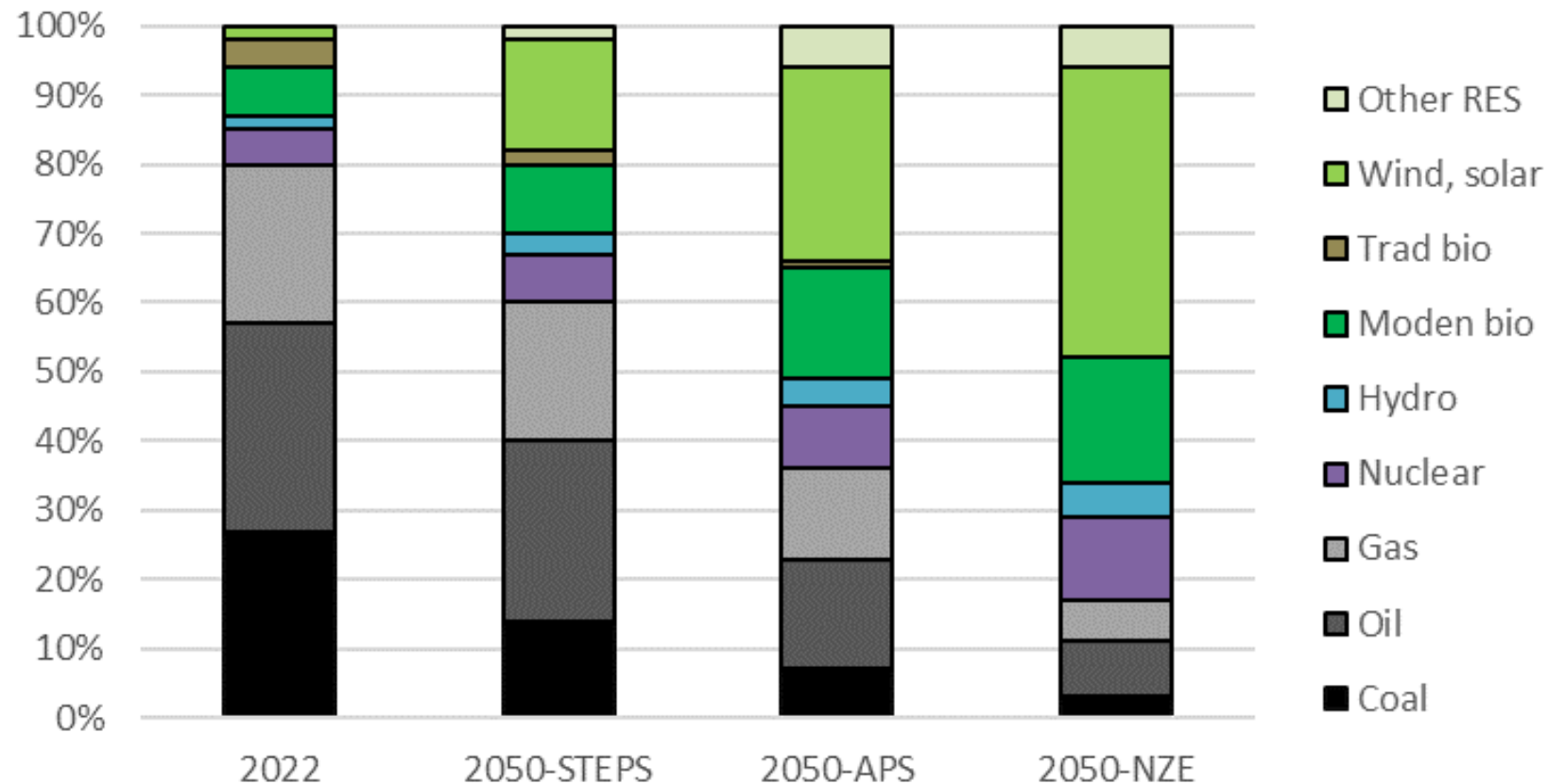
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Split of global TPES by fuel in IEA's 2023 scenarios



TPES: Total Primary Energy Supply

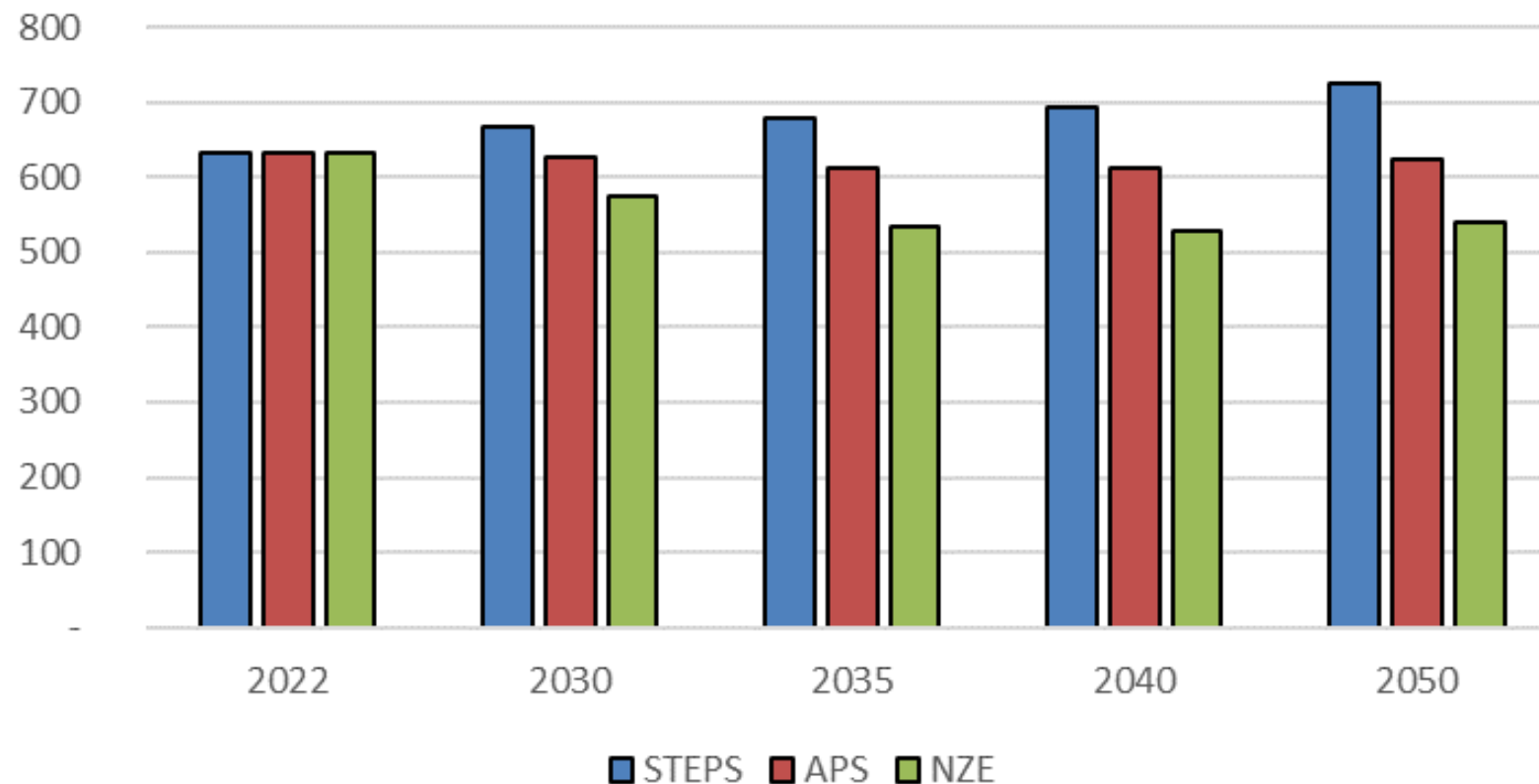
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World primary energy demand (EJ)



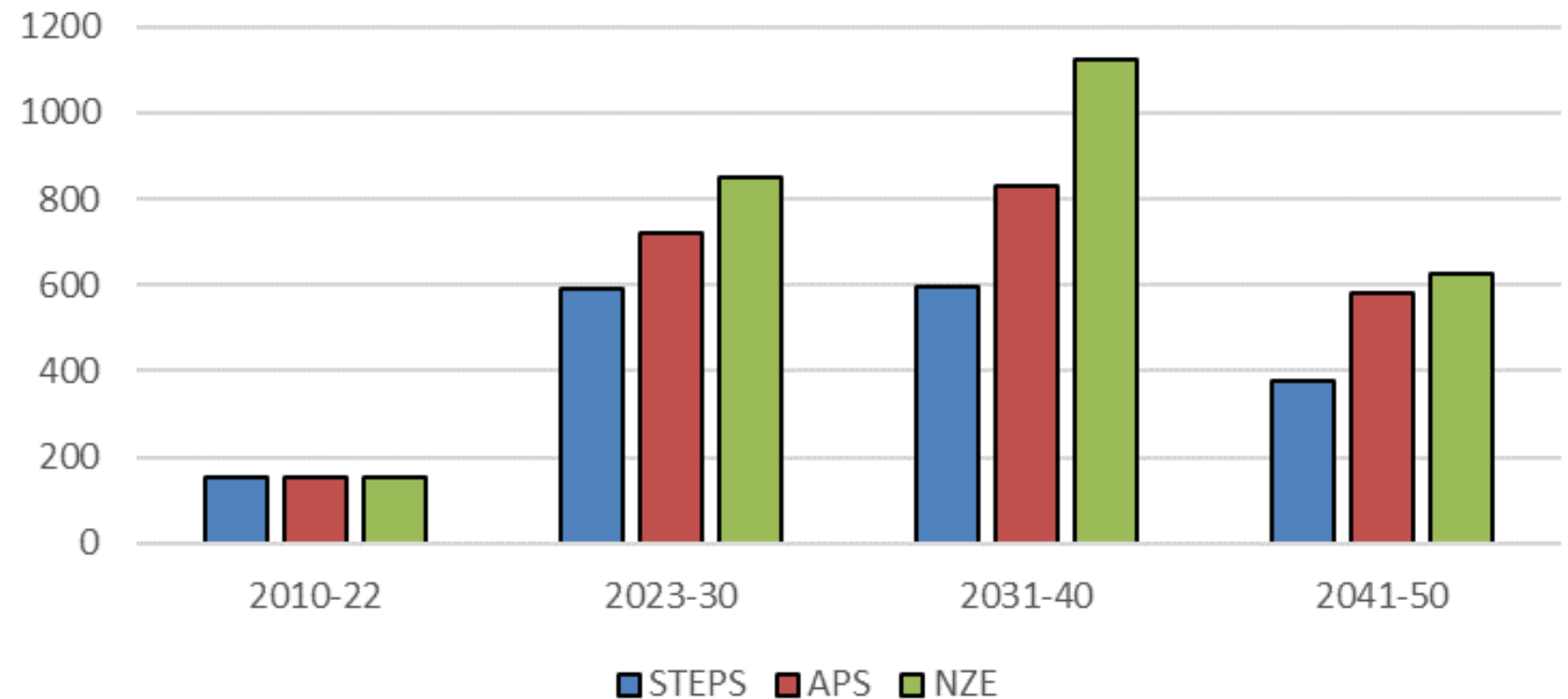
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Average annual additions to the world's wind +
solar PV power generation capacity (GW)



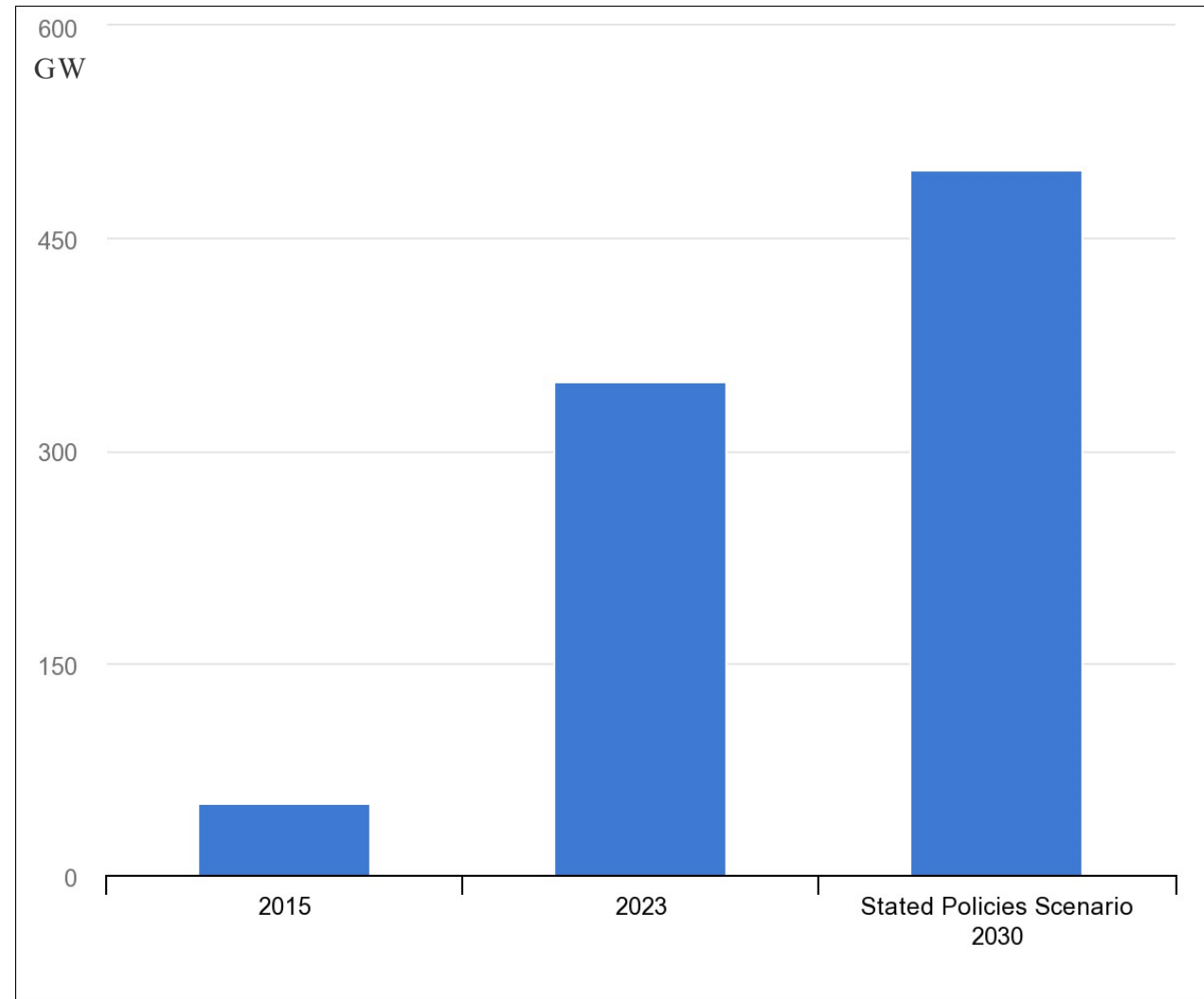
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Solar PV capacity additions in STEPS



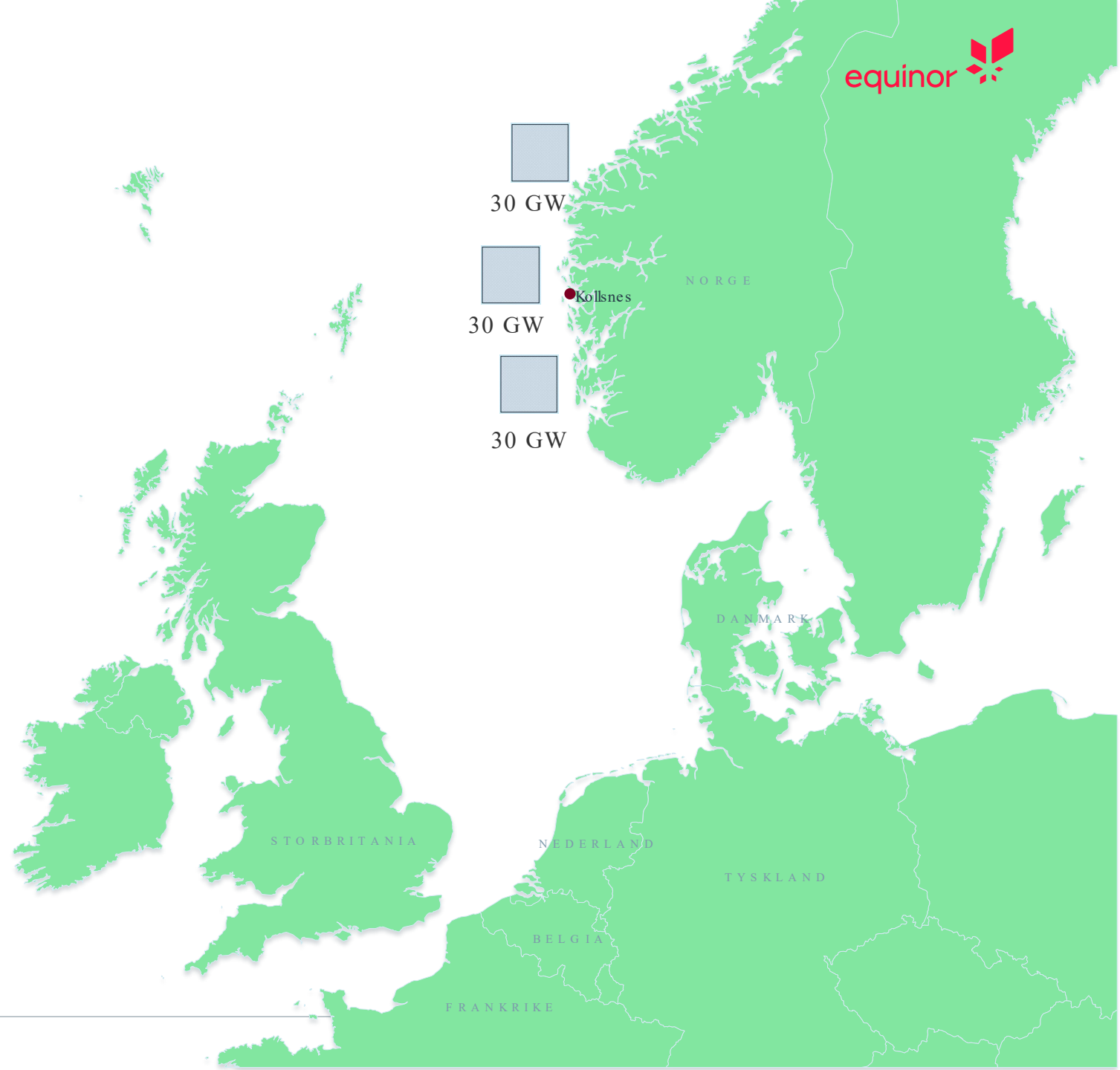
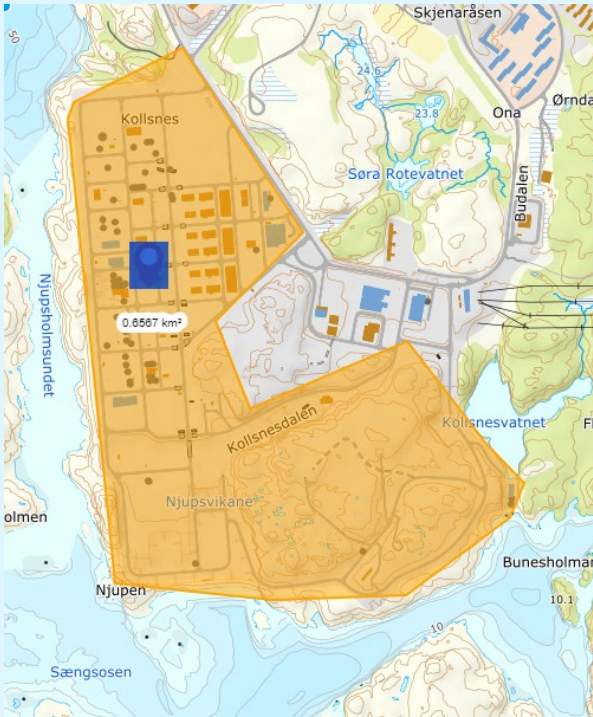
Growth in renewables requires access to area

Kollsnes processes gas with a primary energy content of approximately 400 TWh/year

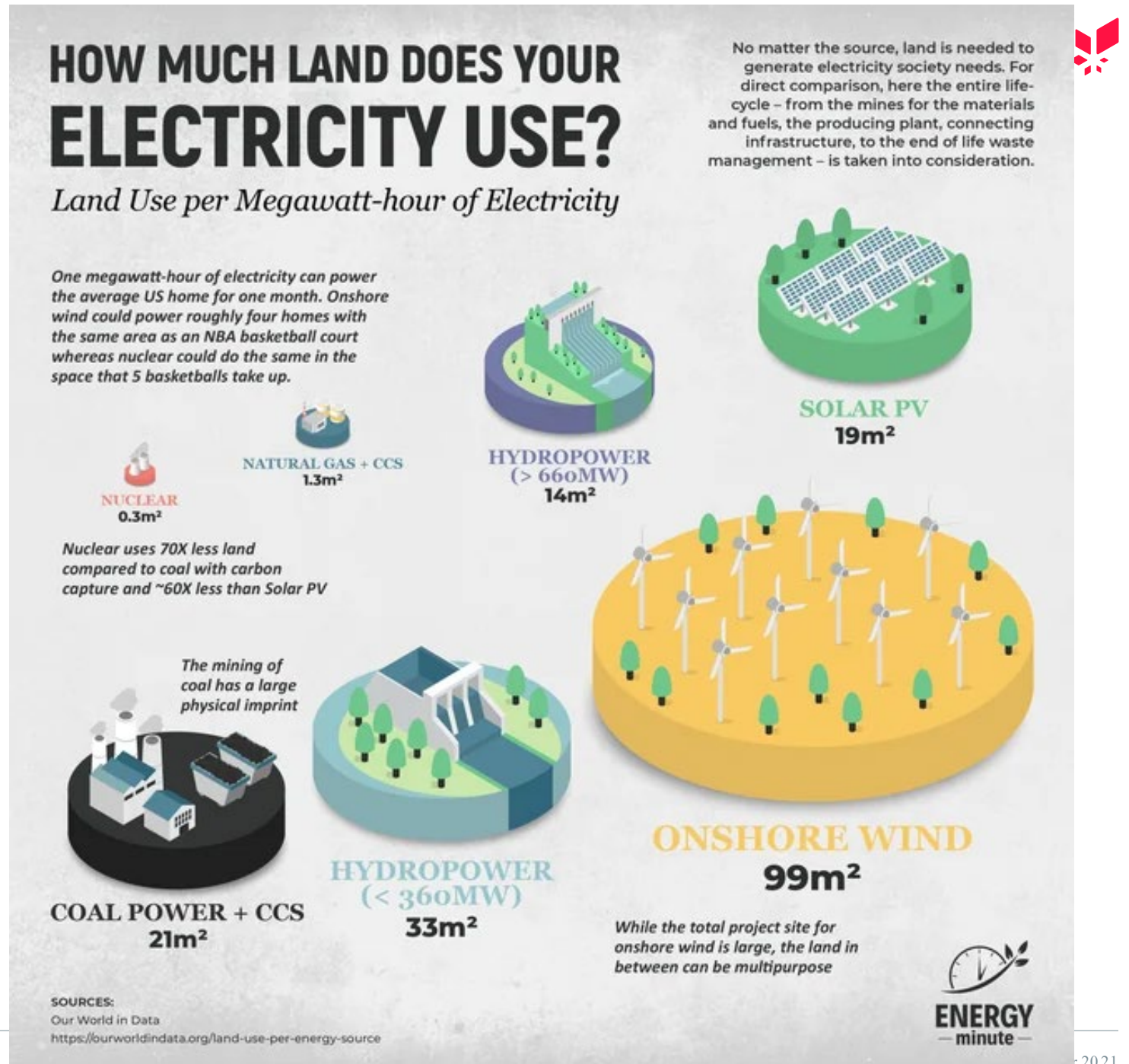
- ...at an area of 0,66 km²

400 TWh/year corresponds to 90 GW installed capacity offshore wind

- ...needing an area of 24 000 km²

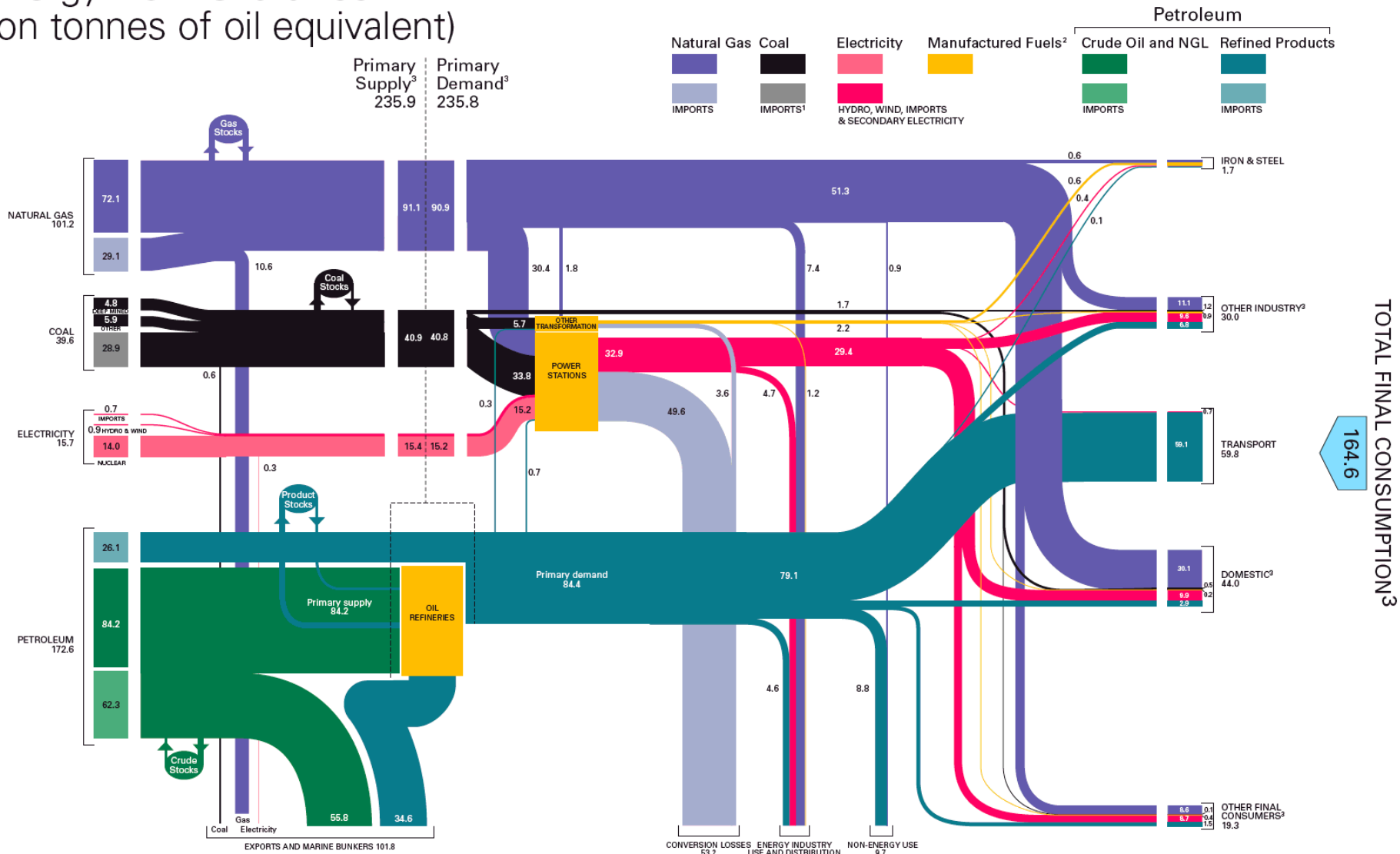


How does the land use of different electricity sources compare? - Our World in Data



UK Energy Flow Chart 2007 (million tonnes of oil equivalent)

INDIGENOUS PRODUCTION AND IMPORTS³



FOOTNOTES:
1. Coal imports include imports of manufactured fuels, which accounted for 0.7 million tonnes of oil equivalent in 2007.
2. Includes heat sold.
3. Includes all renewables.
This flowchart has been produced using the style of balance and figures in the 2008 Digest of UK Energy Statistics, Table 1.1.

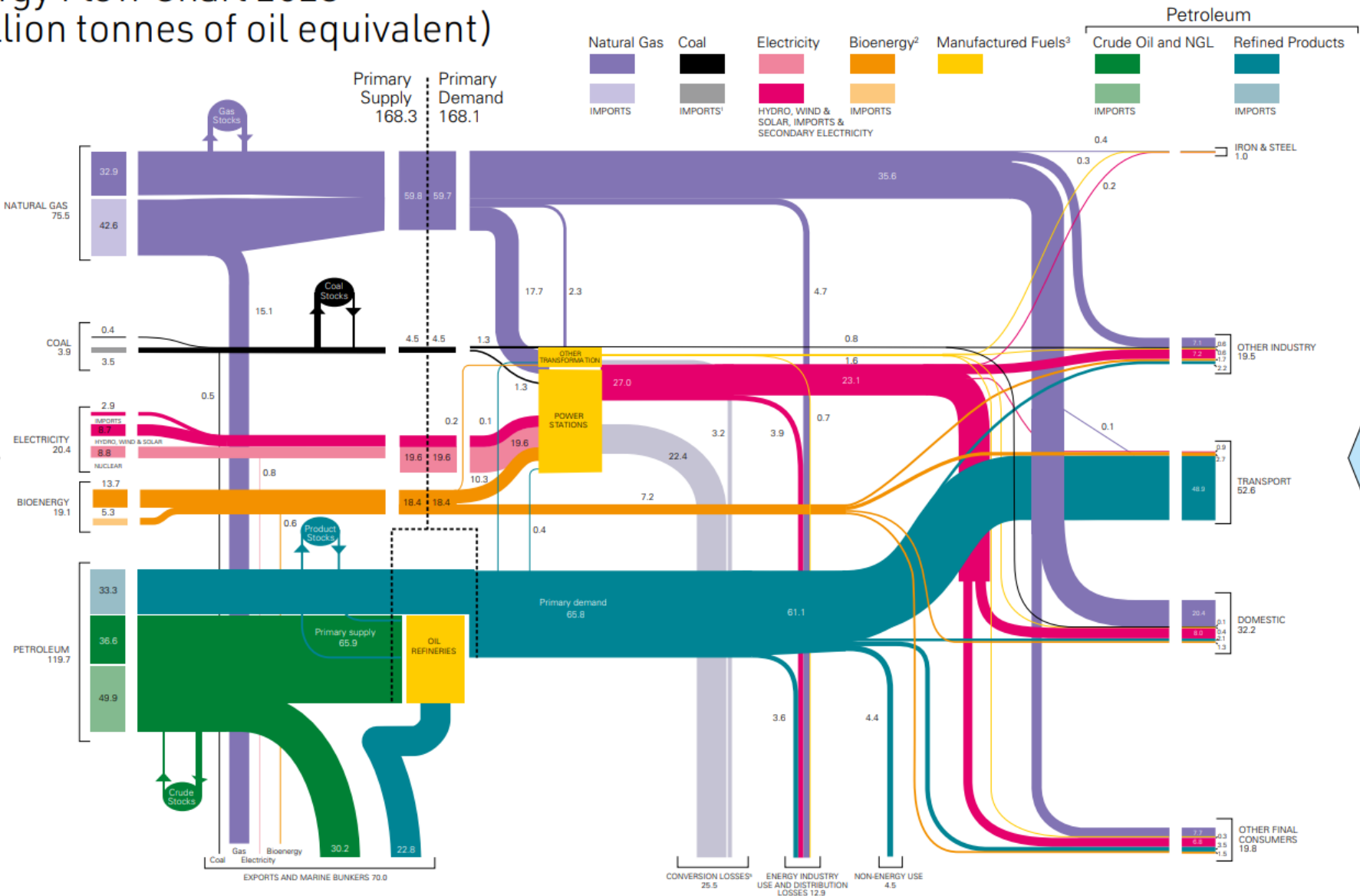


Energy Flow Chart 2023

(million tonnes of oil equivalent)

INDIGENOUS PRODUCTION AND IMPORTS

238.6



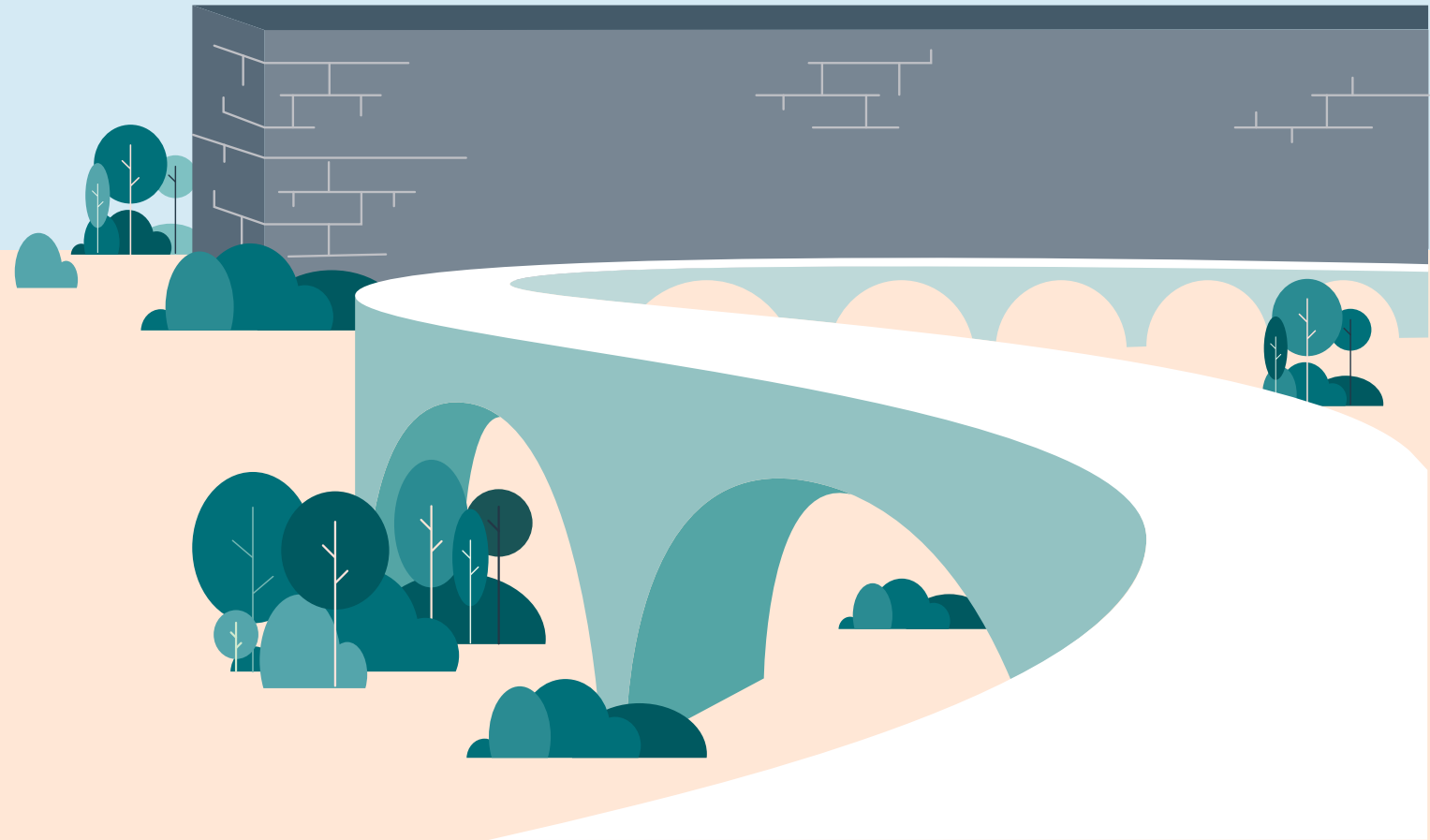
TOTAL FINAL CONSUMPTION⁴

129.5

FOOTNOTES:
1. Coal imports, exports and power stations include manufactured fuels.
2. Bioenergy is renewable energy made from material of recent biological origin derived from plant or animal matter.
3. Includes heat sold.
4. Includes non-energy use.
5. Conversion losses from power stations apply to thermal sources (coal, oil, gas, nuclear and bioenergy) only; there are no such losses from non-thermal sources (hydro, wind and solar).
This flowchart has been produced using the style of balance and figures in the 2024 Digest of UK Energy Statistics, Table 1.1. (Gross calorific values basis)

“We build
too many walls
and not enough
bridges.”

- Attributed to Sir Isaac Newton





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